



Dynamic Cables Limited
A Govt. Recognized Two STAR Export House

Regd. Office: F-260, Road No. 13, VKI Area, Jaipur 302013 (Rajasthan)
Phone No.: +91 1412262589 | **CIN:** L31300RJ2007PLC024139
Email ID: investor.relations@dynamiccables.co.in

INFORMATION REGARDING 19th ANNUAL GENERAL MEETING TO BE HELD THROUGH VIDEO CONFERRING OR OTHER AUDIO VISUAL MEANS AND REMOTE E-VOTING INFORMATION

Notice is hereby given that the 19th Annual General Meeting ("AGM") of the members of Dynamic Cables Limited will be held on Tuesday, July 21, 2026 at 02:00 PM (IST) through Video-conferencing ("VC") or Other audio visual means ("OAVM") in accordance with applicable provisions of the Companies Act, 2013 ("Act") and rules made thereunder, the Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015 ("Listing Regulations") read with General Circular No. 03/2025 dated September 22, 2025 and earlier circulars issued in this regard by the Ministry of Corporate Affairs ("MCA Circulars"), without the physical presence of the members at a common venue. Members participating through VC/OAVM facility shall be reckoned for the purpose of quorum under section 103 of the Act.

The Notice of the 19th AGM setting out the Ordinary and Special Businesses proposed to be transacted at the meeting together with the Annual Report of the company for the FY 2025-26 have already been dispatched through electronic mode on Monday, June 22, 2026 to the members whose Email IDs were registered with the Company/Registrar and Transfer Agents ("RTA")/Depository Participants ("DPs") as on Friday, June 19, 2026. The requirement of sending the physical copies of the Notice convening 19th AGM and Annual report to the members has been dispensed vide MCA Circulars and Listing Regulations.

Pursuant to Regulation 36(1)(b) of the Listing Regulations the Company has also sent a letter to Members whose Email IDs are not registered with Company/RTA/DP providing the weblink of Company's website from where the Annual Report and AGM Notice for Financial Year 2025-26 can be accessed.

Pursuant to Section 108 of the Companies Act, 2013, Rule 20 of the Companies (Management and Administration) Rules, 2014, and Regulation 44 of the Listing Regulations, read with the applicable MCA Circulars, the Company is providing an e-voting facility to its Members through Bigshare Services Private Limited to enable them to exercise their right to vote electronically on the resolutions proposed to be transacted at the 19th AGM. The facility for casting votes through an electronic voting system, as well as participation in the AGM through VC/OAVM along with e-voting during the AGM, will be provided by Bigshare Services Private Limited.

In this regard, the members are hereby further informed that:

- a) The Ordinary and Special Business as set out in the notice of 19th AGM may be transacted through voting by electronic means.
- b) The remote e-voting period shall start at 10.00 A.M (IST) on Friday, July 17, 2026 and end at Monday, July 20, 2026. The remote e-voting shall not be allowed after 05:00 P.M. on Monday, July 20, 2026 and the same will be disabled by Bigshare Services Private Limited.
- c) A person whose name is recorded in the Register of Members or in the register of beneficial owners maintained by the depositories as on the cut-off date i.e. Tuesday, July 14, 2026 only shall be entitled to avail the facility of remote e-voting or e-voting at the 19th AGM. The detailed process of remote e-voting and e-voting at the AGM for all members (including the Members holding the shares in physical mode or whose e-mail addresses are not registered with the Company/ RTA/ DP) is given in the Notice of 19th AGM.
- d) Any person who acquires shares of the company and become member of the company after dispatch of the notice of 19th AGM and holding share as on cut-off date may obtain the login ID and password by sending a request at vote@bigshareonline.com.
- e) The facility for voting through electronic voting system shall also be made available at the 19th AGM and the members who have not cast their vote through remote e-voting and are present in the AGM through VC/ OAVM, shall be eligible to vote through e-voting at the 19th AGM. Once a vote on a resolution is cast by a Member, the Member shall not be allowed to change it subsequently or cast the vote again.
- f) Members who have cast their vote through remote e-voting prior to 19th AGM may also attend the AGM through VC/ OAVM, but shall not be entitled to cast their vote again.
- g) The Board of Directors has appointed Ms. Priyanka Agarwal (FCS: 11138, COP-15021) Practicing Company Secretary as Scrutinizer and failing her, Ms. Kamla Choudhary (ACS: 46577, COP-26628) Practicing Company Secretary as all Alternate Scrutinizer to scrutinize the voting at the 19th AGM and remote e-voting process, in a fair and transparent manner.
- h) The notice of the 19th AGM and Annual Report for Financial Year 2025-26 will also be available on the website of the company at www.dynamiccables.co.in and available on website of Exchanges (NSE Limited, i.e. www.bseindia.com and National Stock Exchange of India Limited i.e. www.nseindia.com)
- i) Members holding shares in Demat form who wish to register or update their email IDs are requested to contact their respective DP and follow the procedure advised by them. For members holding shares in physical form, such updates should be made directly with the Company and its RTA, i.e. Big share Services Private Limited.
- j) In case shareholders/ investor have any queries/ grievances regarding E-voting, you may refer the Frequently Asked Questions ("FAQs") and i-Vote e-Voting module available at <https://vote.bigshareonline.com>, under download section or can email to vote@bigshareonline.com or call at: 1800 22 54 22. Alternatively, the Members may also write e-mail to the Company at investor.relations@dynamiccables.co.in for any queries/ information.

Date: 22.06.2026 **For Dynamic Cables Limited**
Place: Jaipur **Sd/-**
Ms. Naina Gupta
Company Secretary and Compliance Officer
M. No. A56881



NILKAMAL LIMITED
CIN: L25209DN1985PLC00162

Registered Office: Survey No. 354/2 & 354/3, Near Rakholi Bridge, Silvassa-Khanvel Road, Village-Vasona, Silvassa - 396230 (Union Territory of Dadra & Nagar Haveli)
Tel. No.: 0260-2699212 • **Website:** www.nilkamal.com • **Email:** investor@nilkamal.com

NOTICE REGARDING 40th ANNUAL GENERAL MEETING TO BE HELD THROUGH VIDEO CONFERENCE ("VC") / OTHER AUDIO VISUAL MEANS ("OAVM")

Notice is hereby given that the 40th Annual General Meeting ("AGM") of Nilkamal Limited ("the Company") will be held through VC/OAVM on **Friday, July 17, 2026 at 11.00 a.m. IST**, to transact the businesses as set out in the Notice of AGM in compliance with all the applicable provisions of the Companies Act, 2013 and Rules issued thereunder and the Securities and Exchange Board of India ("SEBI") (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") read with General Circular No. 14/2020 dated April 08, 2020, Circular No.17/2020 dated April 13, 2020, Circular No. 20/2020 dated May 05, 2020, and subsequent circulars issued in this regard, the latest being 03/2025 dated September 22, 2025 (collectively referred to as "Circulars") issued by the Ministry of Corporate Affairs ("MCA").

In compliance with the above Circulars and provisions of Regulations 36(1), 44(4) and 58(1) of the Listing Regulations, the Company has sent electronic copies of the Notice of the AGM and Annual Report for the financial year 2025-26 to all the members whose email addresses are registered with the Company or National Securities Depository Limited or Central Depository Services (India) Limited ("Depositories") or MUFG Intime India Private Limited - Registrar and Share Transfer Agent ("RTA"). In addition, a letter has been sent to those members whose email addresses are not registered with the Company or RTA or Depositories, providing the weblink where the Annual Report can be accessed on the Company's website. The Company shall send the physical copy of the Annual Report only to those members who specifically request for the same at investor@nilkamal.com. The Notice of the AGM and Annual Report for the financial year 2025-26 is available on the Company's website at www.nilkamal.com on the website of Stock Exchanges where the equity shares of the Company are listed, BSE Limited at www.bseindia.com, National Stock Exchange of India Limited at www.nseindia.com and on the website of National Securities Depository Limited ("NSDL") at www.evoting.nsdl.com.

Voting information:

The Company is pleased to provide remote e-voting facility to the Members to cast their votes electronically on all the resolutions set forth in the Notice convening the said Meeting. The facility of e-voting will also be made available at the AGM and Members attending the AGM through VC/OAVM, who have not cast their vote by remote e-voting, will be able to vote at the AGM. The Company has availed the services of NSDL to provide the facility of remote e-voting/e-voting at the AGM.

The remote e-voting period begins on Tuesday, July 14, 2026 (at 9:00 A.M IST) and ends on Thursday, July 16, 2026, (at 05:00 PM IST). During this period members of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date Friday, July 10, 2026 may cast their vote electronically. The remote e-voting module shall be disabled by NSDL for voting thereafter. Once the vote on the resolution is cast by the Members, the Members shall not be allowed to change it subsequently. The voting rights of Members shall be in proportion to their shares in the paid-up equity share capital of the Company as on the cut-off date i.e. Friday, July 10, 2026.

The Board of Directors of the Company have appointed Mr. Bhaskar Upadhyay (FCS 8663, CP 9625), Partner M/s. N. L. Bhatia & Associates, Practicing Company Secretaries, as the Scrutinizer for conducting voting process in a fair and transparent manner.

Any person, who acquires shares of the Company and becomes a Member of the Company after sending of the Notice and holding shares as of the cut-off date, may obtain the login ID and password by sending a request at evoting@nsdl.co.in. However, if he/she is already registered with NSDL for remote E-voting then he/she can use his/her existing User ID and password for casting the vote.

The detailed instructions for joining the AGM through VC/OAVM and casting the vote through remote e-voting / e-voting at the AGM is provided in the Notice of AGM. Members are requested to carefully go through the same. Members, who need assistance before or during the AGM regarding e-voting facility and/or VC/OAVM facility, can send a request at evoting@nsdl.co.in or call on: 022-48867000.

Payment of final dividend:

Members may note that the Board of Directors of the Company at their meeting held on Thursday, May 14, 2026 have approved and recommended payment of final dividend of Rs. 20 (Rupees Twenty only) ("Final Dividend") per equity share of face value of Rs. 10 (Rupee Ten Only) each fully paid up for the financial year ended March 31, 2026, subject to approval of members at the ensuing AGM of the Company. The final dividend, if approved, by the members will be paid on or after Friday, July 24, 2026 to the members whose names appears in the Register of Members or Register of Beneficial Owners, as on the close of Friday, July 10, 2026. Further, Register of Members and the Share Transfer Books of the Company will remain closed from Saturday, July 11, 2026 to Friday, July 17, 2026 (both days inclusive) for the purpose of Annual General Meeting and dividend.

The final dividend will be paid electronically through various online transfer modes to those members who have updated their bank account details. As mandated by SEBI, dividend payments can be credited only to bank accounts linked with KYC compliant Folio Numbers/demat accounts. Members are therefore requested to ensure that their KYC details are duly updated. The detailed procedure for updation is provided in the Notice.

The members are requested to note that as per the provisions of the SEBI, it is mandatory for all members holding shares in physical form to furnish PAN, Choice of Nomination, contact details (postal address with PIN and mobile number), Bank A/c details and specimen signature for their corresponding folio numbers.

The members may register/update the said details in the prescribed Form ISR-1 and other relevant forms with MUFG Intime India Private Limited, Registrar and Share Transfer Agent of the Company. Further, the members can also access the relevant forms on the Company's website at <https://www.nilkamal.com>.

The above information is being issued for the information and benefit of all the members of the Company and is in compliance with the applicable MCA and SEBI Circulars). The members may contact the Company's Registrar and Share Transfer Agent at **MUGF Intime India Private Limited**, C-101, 1st Floor, 247 Park, Lal Bahadur Shastri Marg, Vikhroli (West), Mumbai-400083, Tel. No.: +91 8108116767. Email: investor.helpdesk@in.mpms.mufg.com

For, Nilkamal Limited
Sd/-
Sagar Mehta
Company Secretary & Compliance Officer
ICSI Membership No.: A 44900

Place: Mumbai
Date: 22.06.2026



KISAN MOULDINGS LIMITED
CIN:L17120MH1989PLC054305

Regd. Office: Tex Centre, K wing, 3rd Floor, 26-A, Chandivali Road, Off. Saki Vihar Road, Andheri East, Mumbai - 400 072.
Tel: 022 - 4200 9100 / 9200, Fax: 022-2847 8508
E-mail: cs.kisan@kisanigroup.com, www.kisanigroup.com

NOTICE OF 37th ANNUAL GENERAL MEETING ("AGM") AND E-VOTING INFORMATION TO MEMBERS

This is in continuation to our earlier communication published on June 19, 2026, whereby Members of Kisan Mouldings Limited ("the Company") were informed that in compliance with the provisions of the Companies Act, 2013 ("the Act") and Rules framed thereunder and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") read with Ministry of Corporate Affairs ("MCA") Circular No. 20/2020 dated May 5, 2020 and subsequent circular issued in this regard, latest being General Circular No. 03/2025 dated September 22, 2025, (collectively referred to as "MCA Circulars"), and circular no SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated October 03, 2024 and circular No. SEBI/HO/DDHS/DDHS-PoD-1/P/CIR/2025/83 dated June 05, 2025, issued by Securities and Exchange Board of India ("SEBI Circulars"), it was decided to convene the 37th Annual General Meeting ("AGM") of the Company on **Friday, July 17, 2026 at 11:00 A.M (IST)** through Video Conferencing ("VC")/Other Audio Visual Means ("OAVM") facility, without the physical presence of the Members at a common venue, to transact the business as set out in the Notice of the 37th AGM. The deemed venue of the meeting shall be the registered office of the Company.

The process of sending the Notice of the 37th AGM and Integrated Annual Report of the Company for the financial year ended March 31, 2026, along with login details for joining the AGM through VC/OAVM facility including e-voting, has been completed on Monday, June 22, 2026 through e-mail to all those Members whose e-mail addresses were registered with the Company or the Registrar and Share Transfer Agent or with their respective Depository Participants ("DP") in accordance with the aforesaid MCA Circulars and SEBI Circulars. For Members whose e-mail addresses are not registered, a letter has been sent at their registered address providing the web-link and exact path where complete details of the Integrated Annual Report are available. The same are also available on the Company's website (www.kisanigroup.com). Stock Exchange website i.e. www.bseindia.com. The physical copy of the Notice along with the Integrated Annual Report shall be made available to the Member(s) who may request the same. The Integrated Annual Report and the AGM Notice can also be accessed through the below QR Code:



In compliance with the provisions of Section 108 of the Act read with the Companies (Management and Administration) Rules, 2014, Regulation 44 of the SEBI Listing Regulations, Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India (SS-2) and MCA Circulars, the Members are provided with the facility to cast their votes electronically through e-voting (prior to AGM) and e-voting (during the AGM) services provided by M/s. MUFG Intime India Private Limited ("MUFG"), on all resolutions set forth in the Notice of the 37th AGM.

The remote e-voting shall commence on **Tuesday, July 14, 2026 at 09:00 A.M (IST)** and shall end on **Thursday, July 16, 2026 at 5:00 P.M (IST)**. During this period, Members holding shares either in physical form or in dematerialised form, as on the cut-off date i.e. **Friday, July 10, 2026**, may cast their votes electronically. Thereafter, the remote e-voting module shall be disabled by M/s. MUFG Intime India Private Limited ("MUFG"), for voting.

All the Members are informed that:

- a) The Ordinary and Special Businesses as set out in the Notice of AGM will be transacted through voting by electronic means.
- b) A person who is not a member as on the cut-off date should treat this Notice for information purposes only.
- c) Any person who acquires shares and becomes a Member of the Company after the date of electronic dispatch of the Notice of 37th AGM and holding shares as on the cut-off date, may obtain the Login ID and Password by following the instructions mentioned in the Notice of the 37th AGM or by sending a request to enotices@in.mpms.mufg.com.
- d) Members may note that:
 - a) the remote e-voting module shall be disabled by M/s. MUFG Intime India Private Limited ("MUFG") after the aforesaid date and time for voting and once the vote on a resolution is cast by the Member, the Member shall not be allowed to change it subsequently.
 - b) The Members who have cast their vote by remote e-voting prior to the AGM may also attend the AGM but shall not be entitled to cast their vote again.
 - c) the facility for voting through electronic means shall be made available at the AGM; and
 - d) a person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the depositories as on the cut-off date only shall be entitled to avail the facility of remote e-voting or voting at the AGM.

Detailed procedure for remote e-voting and participation in AGM through VC/OAVM has been provided in the Notice of AGM.

Mr. Jatin Gupta, Practicing Company Secretary (Membership No. FCS 5651; COP No. 5236), has been appointed as Scrutinizer by the Company to scrutinize the entire e-voting process in a fair and transparent manner.

The voting rights of the Members shall be in proportion to the equity shares held by them in the paid-up equity share capital of the Company as on the cut-off date i.e. **Friday, July 10, 2026**.

The result of voting will be declared within 2 working days from the conclusion of the AGM and the results so declared along with the consolidated Scrutinizer's Report shall be placed at the Company's registered office and simultaneously communicated to the Stock Exchange i.e. BSE Limited (www.bseindia.com) where the Company's shares are listed, and on the website of the Company at www.kisanigroup.com.

In case of any queries relating to e-voting, members may refer to the FAQs for Shareholders and e-voting user manual for Shareholders available at <https://investlive.linkintime.co.in> or call on: 022-49186000 or send an email to enotices@in.mpms.mufg.com.

Manner of registering and updating e-mail address:

Members holding shares in physical mode, who have not registered/ updated their e-mail address with the Company, are requested to register/update their e-mail address by submitting Form ISR-1 (available on the website of the Company at <https://www.kisanigroup.com/investorrelations/investorinformation.php>) duly filled and signed along with requisite supporting documents to MUFG Intime India Private Limited, C-101, 247 Park, LBS Marg, Vikhroli West, Mumbai - 400083, E-mail: mt.helpdesk@in.mpms.mufg.com, Phone: 022-49186270/8600, Fax: 022-49186060.

Members holding shares in dematerialised mode, who have not registered/updated their e-mail address with their Depository Participant(s), are requested to register/update their e-mail address with the Depository Participant(s) where they maintain their demat accounts.

Special window for Re-Lodgement of transfer request of physical shares

Pursuant to the SEBI Circular dated January 30, 2026, Members are hereby informed that a **Special Window for transfer and Dematerialization (Demat) of Physical Shares has been opened** from February 5, 2026, which shall remain open **upto February 4, 2027** to facilitate the re-lodgement of physical share transfer requests that were originally lodged prior to April 1, 2019 but were rejected, returned, or not processed due to deficiencies in the documentation or other procedural requirements.

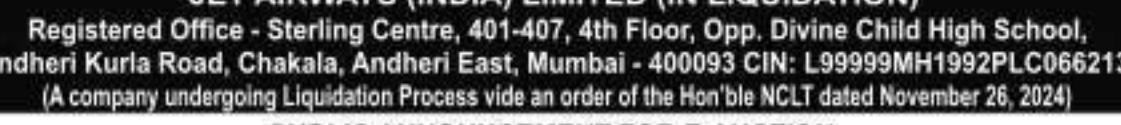
During this period, such requests may be re-submitted along with the requisite documents by following the prescribed procedure. Upon due verification and compliance with the applicable requirements, the transfer of securities shall be effected only in dematerialised form. Members concerned are encouraged to avail themselves of this one-time opportunity provided by SEBI. For further details, Members may refer to the SEBI Circular dated January 30, 2026 available on the SEBI website.

The request may be submitted to the Company's Registrar & Share Transfer Agent (RTA): MUFG Intime India Private Limited ("MUFG"), C-101, 1st Floor, Embassy 247, L.B.S. Marg, Vikhroli (West), Mumbai, Maharashtra 400083, E-mail: investor.helpdesk@in.mpms.mufg.com.

Note: Re-lodged transfers will be processed only in demat form. A demat account is mandatory. Investors must provide the client master list along with transfer documents, share certificates, and other relevant documents. No request will be accepted after February 4, 2027.

For Kisan Mouldings Limited
Sd/-
Mr. Ranveer Kumar
Company Secretary & Compliance Officer
ACS - 76084

Date: June 23, 2026
Place: Mumbai



JET AIRWAYS (INDIA) LIMITED (IN LIQUIDATION)
Registered Office - Sterling Centre, 401-407, 4th Floor, Opp. Divine Child High School, Andheri Kurla Road, Chakala, Andheri East, Mumbai - 400093 CIN: L99999MH1992PLC066213 (A company undergoing Liquidation Process vide an order of the Hon'ble NCLT dated November 26, 2024)

PUBLIC ANNOUNCEMENT FOR E-AUCTION

Notice under the Insolvency and Bankruptcy Code, 2016 and Regulations formed thereunder

Notice is hereby given by the undersigned, to the public at large, of e-auctions inviting bids for the sale of seven (7) assets (described in the table below) owned by Jet Airways (India) Limited (in Liquidation) ("Corporate Debtor"), which form a part of the liquidation estate of the Corporate Debtor, in accordance with the provisions of the Insolvency and Bankruptcy Code, 2016 ("IBC"), read with the regulations and regulations framed thereunder, on an 'as is where is', 'as is what is', 'as is how is', 'whatever there is', and 'without any recourse' basis and without any representation, warranty, or indemnity.

The sale will be undertaken by the undersigned through the e-auction platform BAANKNET (formerly eBKray) at <https://ibbi.baanknet.com> ("E-Auction Platform"), in accordance with, *inter alia*, Regulation 32 of the IBBI (Liquidation Process) Regulations, 2016, and the Asset Sale Process Memoranda dated June 23, 2026 ("ASPMs"). All prospective bidders are requested to note that all eligibility documents and Earnest Money Deposit must be submitted in accordance with the document submission requirements set out in Clause 4 (Eligibility Documents) of the respective ASPMs, strictly and only on the E-Auction Platform.

Schedule of important dates for the e-auction						
Last date and time to submit eligibility documents and Section 29A undertaking on E-Auction Platform	Saturday, July 25, 2026, 5:00 PM (UTC+5:30)					
Last date and time to deposit the earnest money deposit ("EMD") on E-Auction Platform	Saturday, July 25, 2026, 8:00 PM (UTC+5:30)					
Date and time of the e-auction	Monday, July 27, 2026					
Last date for payment of final sale consideration	Within sixty (60) days of issuance of letter of demand for payment of final sale consideration by the undersigned					

Sr. No.	Asset Description	Asset ID	Auction ID	Reserve Price*	Earnest Money Deposit (EMD)	Incremental Value
1	Boeing 737MAX - High-Value Systems, Avionics & Cabin	4218	3991	2,24,20,132	22,42,013	11,21,007
2	Boeing 737MAX - Consumables, Hardware & Fasteners	4219	3992	6,14,55,042	61,45,504	30,72,752
3	Boeing 737NG - IFE, Cabin & Safety Systems	4220	3993	13,95,93,887	1,39,59,389	69,79,694
4	Boeing 737NG - Avionics, Actuators & Mechanical	4221	3994	2,87,38,900	28,73,890	14,36,945
5	Boeing 737NG - Consumables, Fasteners & Hardware	4222	3995	14,52,94,197	1,45,29,420	72,64,710
6	ATR72 - Cabin, Interior & High-Value Systems	4223	3996	3,04,78,714	30,47,871	15,23,936
7	ATR72 - Consumables, Hardware & Fasteners	4224	3997	6,77,38,141	67,73,814	33,86,907

*Excluding, inter alia, taxes, levies, charges, duties, transfer fees, stamp duty, registration fees, premiums, and all other applicable expenses for consummating the sale, as more particularly described in Clause 19 (Costs, Expenses and Tax Implications) of the respective ASPMs. No representations, warranties, or indemnities shall be provided by the undersigned or the Indemnified Parties (as defined in the respective ASPMs).

Important Notes:

- 1. Seven (7) individual e-auctions will be held for the seven (7) assets listed above on the BAANKNET portal.
- 2. This sale notice shall be read with the respective ASPMs containing details of the assets, declarations, affidavits, and undertakings for eligibility under Section 29A of the IBC, and the 'General and Technical Terms and Conditions of the E-Auction Sale', available on BAANKNET at <https://ibbi.baanknet.com/eauction-ibbi/auc-listing> against the above Asset and Auction IDs, or on the website of the Corporate Debtor at www.jetairways.com.
- 3. All foreign bidders must take note of the addendum to the respective ASPMs for their participation. Foreign bidders are specifically requested to adhere to the stipulated registration process, timelines, eligibility criteria, and requirements for submission of EMD provided in the addendum to the respective ASPMs dated June 23, 2026.
- 4. Prospective bidders shall submit the requisite eligibility documents and the EMD solely and strictly through the E-Auction Platform within the stipulated timelines, in accordance with Clause 4 (Eligibility Documents) of the respective ASPMs, and not to the Liquidator.
- 5. For any queries regarding the E-Auction Platform and submission of documents and EMD, prospective bidders are requested to contact BAANKNET at +91 8291220220 and support.baanknet@psballiance.com.
- 6. For any queries regarding the e-auction, please contact the authorised representative of the Liquidator, Mr. Shlok Nandanpawar (+91-8208503693) at jetliquidation@in.ey.com and liquidation.jet@gmail.com, with the subject line "Engineering Asset Sale - Delhi Consumables". Please note that no documents in relation to eligibility or bids are to be submitted to the Liquidator, his representatives, or his advisors.
- 7. It is clarified that this notice does not create any binding obligation on the part of the undersigned or Jet Airways (India) Limited (in Liquidation) to effectuate the sale. Any decision taken by the undersigned shall be final and binding on all the prospective bidders.
- 8. It is clarified that the details of the assets set out herein and in the respective ASPMs are provided strictly for general reference purposes only. The Indemnified Parties (as defined in the respective ASPMs) expressly disclaim and shall have no liability or responsibility whatsoever for any deficiency/inaccuracy/discrepancy/misstatement/omission/variation/shortfall, or error of any kind in the description or condition of the assets, whether or not such discrepancy is discovered before, during, or after the completion of the e-auctions. The sale of the assets is conducted strictly on an 'as is where is', 'as is what is', 'as is how is', and 'without recourse' basis, and without any representation, warranty, or indemnity.
- 9. Payment of the Final Sale Consideration is subject to the timelines, interest provisions, and forfeiture conditions set out in Clauses 15 (Payment of Final Sale Consideration) and 16 (Completion of Sale) of the respective ASPMs.
- 10. The Liquidator, in accordance with the advice of the Committee of Creditors of the Corporate Debtor, reserves the right to cancel or abort the e-auction process at any stage without assigning any reason whatsoever, save and except as otherwise provided under applicable law.

Sd/-
Satish Kumar Gupta
Liquidator of Jet Airways (India) Limited
IP Registration No: IBBI/IPA-001/IP-P00023/2016-17/10056
AFA No.: AA1/10056/02/311226/108454
AFA Valid until December 31, 2026
Email - liquidation.jet@gmail.com

Date : 23.06.2026
Place : Mumbai



ACCORD SYNERGY LIMITED
CIN: L45200GJ2014PLC079847

Registered Office: 302, Shine Plaza, Near Natubhai Circle, Race Course, Vadodra-390007
Tel. No. +91-0265-2356800 E-mail: info@accordsynergy.com, Website: <http://www.accordsynergy.com/>

PRE-OFFER ADVERTISEMENT TO THE PUBLIC ANNOUNCEMENT AND DETAILED PUBLIC STATEMENT UNDER REGULATION 18(7) IN TERMS OF SEBI (SUBSTANTIAL ACQUISITION OF SHARES AND TAKEOVERS) REGULATIONS, 2011

This Pre-Offr Advertisement is being issued by Rarever Financial Advisors Private Limited ("Manager to the Offer"), for and on behalf of Dr. Farukhbhai Gulambhai Patel (Acquirer) along with Mr. Muinulhaque Iqbalhusen Kadva (Person Acting in concert) pursuant to Regulation 18(7) of Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 ("SEBI (SAST) Regulations"), in respect of the Open Offer to acquire **9,72,500 Equity Shares** of face value of ₹10/- each ("Offer Shares") at a price of ₹ 42.35/- each payable in cash, representing 25.12% * of the Emerging Voting Equity Share Capital of the Accord Synergy Limited ("Target Company").

* As per SEBI (SAST) Regulations, 2011, the Open Offer under Regulation 3(1) and Regulation 4 read with Regulation 7(1) shall be for at least 26% of the Emerging Voting Equity Share Capital of a target company, as of 10th working day from the closure of the tendering period. However, the public shareholding of the Target Company will be 25.12% of Emerging Voting Equity Share Capital, and therefore, the Offer Shares represent 25.12% of the Emerging Voting Equity Share Capital of the Target Company.

This Pre-Offr Advertisement should be read in continuation of, and in conjunction with the:-

- (i) Public Announcement dated May 06, 2026 ("Public Announcement" or "PA");
- (ii) The Detailed Public Statement ("DPS") with respect to the aforementioned Open Offer was made on May 13, 2026, in Financial Express (English), Gujarat Pravah (Gujarati), Pratahkal (Marathi) and Jansatta (Hindi).
- (iii) Draft Letter of Offer dated May 20, 2026 ("Draft Letter of Offer"/"DLOF"); and
- (iv) Letter of Offer dated June 11, 2026 ("Letter of Offer"/"LoF").

The Equity Shareholders of the Target Company are requested to kindly note the following information related to the Open Offer.

- Offer Price:** The Offer is being made at a Price of ₹ 42.35/- per Equity Share, payable in cash and there has been no revision in the Offer Price.
- Recommendations of the Committee of Independent Directors (IDC):** The IDC of the TC published its recommendation on the offer on June 22, 2026, in 1. Financial Express (English), Pratahkal (Marathi), Gujarat Pravah (Gujarati) and Jansatta (Hindi). The IDC is of the opinion that the Offer Price to the Public Shareholders of the Target Company is fair and reasonable and is in line with SEBI (SAST) Regulations, 2011. Public Shareholders may, therefore, independently evaluate the offer and take an informed decision.
- This Offer is not a competing offer in terms of Regulation 20 of the SEBI Takeover Regulations.
- The Letter of Offer (LoF) was dispatched on June 15, 2026, to all the Public Shareholders of the Target Company, who's E-Mails IDs are registered and physical copies were dispatched on June 16, 2026, to all the Public Shareholders of the Target Company who are holding Physical Equity Shares and non-email registered shareholders as appeared in its Register of Members on June 10, 2026, (Identified Date).
- Please note that a copy of the LOF (which includes the Form of Acceptance) is also available on the websites of SEBI (www.sebi.gov.in), the Manager to the Offer (i) and NSE (www.nseindia.com), from which the Public Shareholders can download/print the same.
- Instructions for Public Shareholders:**
 - A. In case of Equity Shares are held in Physical Form:**

The Public Shareholders who are holding Physical Equity Shares and intend to participate in the Open Offer shall approach the seller broker. The seller broker should place bids on the Designated Stock Exchange platform with relevant details as mentioned on physical shares certificate(s). The selling broker shall print TRS generated by the exchange bidding system. TRS will contain the details of the order submitted folio no., certificate no., Dist.no., the number of Equity Shares etc. and such Equity Shareholders should note that the Physical Equity Shares will not be excepted unless the complete set of documents as mentioned on page 32 of the Letter of Offer is submitted. Acceptance of the Physical Equity Shares for the Open Offer shall be subject to verification by the Registrar & Transfer Agent (RTA). On receipt of the confirmation from the RTA, the bid will be accepted otherwise it would be rejected and accordingly the same will be depicted on the Exchange platform.
 - B. In case of Equity Shares are held in the Dematerialized Form:**

Eligible person(s) may participate in the offer by approaching their respective selling broker and tender shares in the Open Offer as per the procedure mentioned on page 31-32 of the letter of offer.
 - C. Procedure for tendering the Shares in case of non-receipt of the Letter of Offer / non-availability of the form of acceptance**

In case of non-receipt of the LoF / non-availability of the form of acceptance, the Public Shareholders holding the Equity Shares may download the same from the websites of SEBI (www.sebi.gov.in), the Manager to the Offer (i) and NSE (www.nseindia.com).

Further, in case of non-receipt/non-availability of the form of acceptance/withdrawal, the application can be made on plain paper along with the following details:

- In case of physical shares: Name, address, distinctive numbers, folio nos., number of shares tendered/withdrawn.
- In case of dematerialized shares: Name, address, number of shares tendered/withdrawn, DP name, DP ID, Beneficiary account no. and a photocopy of delivery instruction in "off market" mode or counterfoil of the delivery instruction in "off market" mode, duly acknowledged by the DP in favour of the Depository Escrow Account.

Please note, such Public Shareholders have to ensure that their order is entered in the electronic platform to be made available by NSE before the closure of the Tendering Period. Physical share certificates and other relevant documents should not be sent to the Acquirer, the PACs, the Target Company or the Manager to the Open Offer.

- The Draft Letter of Offer was submitted to SEBI on May 20, 2026, in accordance with Regulation 16 (1) of the SEBI (SAST) Regulations, 2011. All observations from SEBI letter dated June 08, 2026, have been duly incorporated in the Letter of Offer, according to Regulation 16(4) of the SEBI (SAST) Regulations, 2011.
- Material Updates:** There have been no material changes in relation to the Open offer since the date of the PA and/or DPS, save as otherwise disclosed in the DPS, DLOF and LoF.
- Following Clause has been added on page No. 11:

The clause 3.1.2 on page no 11 of DLOF is revised and details of the underlying transaction is disclosed in tabular format in the Letter of offer as under:

Details of the Underlying Transaction are as follows:		
Type of Transaction (Direct/ Indirect)	Direct Acquisition	Direct Acquisition
Mode of Transaction	Share Purchase Agreement dated May 06, 2026.	The Board of Directors of the Target Company at their meeting held on May 06, 2026, has approved a preferential allotment of 4,00,000 fully paid up Equity Shares of face value of ₹ 10/- each on preferential basis for cash at a price at a price of ₹ 42.35/- per fully paid up Equity Share to the acquirer.
Equity Shares / Voting rights acquired/ proposed Acquired/ Proposed to be Acquired	35.87% of Emerging Voting Share Capital	10.33% of Emerging Voting Share Capital
Total Consideration for Equity Shares / voting rights acquired /		